EUCG SPRING 2012

CONFERENCE AND WORKSHOP

APRIL 15-18

AUSTIN, TEXAS
OMNI HOTEL & RESORT
Michael McCluskey is LCRA’s Manager of Generation Resource Development. His generation development responsibilities include long term generation planning, economic evaluations and contract negotiations. His duties also include LCRA’s energy efficiency and conservation program as well as compliance with NERC/FERC reliability standards.

Michael has over 25 years of electric utility experience. Prior to joining LCRA, he was Deputy General Manager and Chief Operating Officer (COO) for Austin Energy, the community-owned electric utility of the City of Austin, Texas. As COO, his responsibilities included the utility’s power generation, transmission and distribution, wholesale power operations, renewable energy supply, chilled water sales and supply and environmental compliance operating units.

He is a Professional Engineer in the State of Texas. He received System Operator Certifications from the Electric Reliability Council of Texas in November 1977, and the North American Electric Reliability Committee in November 1988. He has a Bachelor’s of Science Degree in Civil Engineering from the University of Texas at Austin.

Welcome

Dress during the Conference is Business Casual

Paid Attendees/Guests Are Welcome to Join Us for Breakfast, Lunch, and the Monday Night Dinner and Networking Event
David Spence is a professor of Law, Politics & Regulation at the University of Texas at Austin’s McCombs School of Business. He earned his Ph.D in political science from Duke University, and his J.D. from the University of North Carolina School of Law. Professor Spence teaches courses on energy regulation, environmental regulation, business-government relations, corporate social responsibility and stakeholder relations.

Professor Spence is co-author of the Foundation Press textbook, Energy, Economics and the Environment (3d Ed., 2010). He has published numerous scholarly articles on subjects relating to energy policy, regulation and the regulatory process in journals such as the Cornell Law Review, the Journal of Legal Studies, the Vanderbilt Law Review, Public Administration Review, the California Law Review, among others. He is and Co-Director of the Energy Management & Innovation Center at the McCombs School.

Before coming to academia, Professor Spence was a practicing attorney representing public utilities, energy companies and others in connection with a wide variety of environmental and energy regulatory matters. He has considerable experience providing executive education training in the field of corporate social responsibility and stakeholder relations for a wide variety of energy and other companies, including Royal Dutch Shell, ExxonMobil, Petrobras, the BG Group, Chicago Bridge and Iron, and Sinopec, among others.

In addition to his work at the University of Texas, Professor Spence has taught at Duke University’s Nicholas School of the Environment, the Vanderbilt University Law School, the Cornell Law School, the University of California at Santa Barbara’s Bren School of the Environment, and the Harvard Law School. He is a native of Rochester New York, and has lived for the past 13 years in Austin, TX with his wife and two children.
PROGRAM

Sunday, April 15

2:00 pm – 8:00 pm  Registration & Hospitality | Executive Boardroom
“Open” Hospitality Suite
Come and meet with other attendees,
grab a refreshment and register early

11:30 am – 5:00 pm  Board of Directors Meeting | Justice Room

5:30 pm – 6:00 pm  New Delegate Orientation | Justice Room
New Members and first-time attendees
Meet the Board, Committee Chairs,
and staff – Welcome to the EUCG Family!

Monday, April 16

7:00 am – 12:00 pm  Registration | Balcony Alcove

8:00 am – 9:30 am  General Session | Longhorn
– Opening
  George Sharp, EUCG President
– Welcome Remarks
  Michael McCluskey, LCRA
– Discussion of EUCG’s Major
  Strategic Initiatives
  George Sharp
  EUCG President
– Overview of EUCG
  Website Re-Design
  Kathy Shirley
  EUCG Vice President
– Fossil Productivity
  Committee Update
  Rick Collins
  Fossil Committee Chairman

10:00 am – 5:00 pm  Workshops

7:00 am – 8:00 am  Breakfast | Atrium

9:30 am – 10:00 am  Break | Longhorn

12:00 pm – 1:00 pm  Lunch | Atrium

2:45 pm – 3:15 pm  Break | Longhorn
FOSSIL FORUM
Austin

10:00 am – 11:00 am  Chairman’s Remarks

Fossil Keynote
Jackie Sargent, Austin Energy

11:00 am – 12:00 pm  FPC Business Meeting/Steering Committee Reports/
Emerging Issues

1:00 pm – 2:00 pm  Fossil Productivity Database: 2007–2011 Results

1:00 pm – 2:45 pm  Combined Cycle Best Performers

3:15 pm – 4:00 pm  Panel: Maintenance Productivity Metrics

4:00 pm – 5:00 pm  Survey: Plant Maintenance Staffing

NUCLEAR FORUM
Lonestar

10:00 am – 11:00 am  NC1 – Introduction & Issue Identification
Open Forum Input
David Ward, Chair

11:00 am – 12:00 pm  NC2 – Task Team Reports
– Outage Cost Task Team – Cedric Salibi, OPG
– Staffing Task Team Proposal – Billy G. Carlton, PVGS

1:00 pm – 2:00 pm  NC3 – Nuclear Issues: Open Forum
Vince Gonsalves, Nuclear Committee Coordinator

2:00 pm – 2:45 pm  NC4 – Inventory Reduction – Panel
OPG/First Energy/Bruce Power

3:15 pm – 4:15 pm  NC5 – NextEra
Transforming the Business

4:15 pm – 5:00 pm  NC6 – Open Forum
Breakout Teams
Vince Gonsalves, Nuclear Committee Coordinator
### T&D FORUM

#### Senate

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| 10:00 am – 11:00 am | **Intro & Business Meeting** – *Members Only*  
                     T&D Leadership                                                          |
| 11:00 am – 12:00 pm | **Flash Review- Safety & Reliability**  
                     Jeannine Beran, *BG&E*                                               |
| 1:00 pm – 2:00 pm  | **Photo Science – GIS Tools at Georgia Transmission**  
                     Jesse Glasgow, *PSI*                                                |
| 2:00 pm – 2:45 pm  | **Success Stories**                                                   |
| 3:15 pm – 4:00 pm  | **Current State of Safety Benchmarking**  
                     Jesse Medlock, *Oncor*                                               |
| 4:00 pm – 5:00 pm  | **Geo Magnetic & EMP Presentation**  
                     Martin Narendorf, *CenterPoint*                                       |

### IT FORUM

#### Executive Boardroom

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| 10:00 am – 11:00 am | **IT1 – IT Committee General Business Meeting**  
                     *ITC Chairperson and Vice Chair*  
                     – Welcome New Members & Introductions  
                     – Board of Director’s Update  
                     – Committee Roles & Confirmation of Roles for 2012  
                     – Discussion on a Standard Format for Topics/Tracks for  
                       Future Meetings                                                          |
| 11:00 am – 12:00 pm | **IT2 – Application Rationalization**  
                     Jeff Ferguson, *OPG*                                                   |
1:00 pm – 2:00 pm  
**IT 3 – Preparing for 2012 Benchmark**  
Ron Dick, *OPPD*  
– Audit Committee Issues with Data  
Chris Messer  
– Data Dictionary Discussion  
– Discuss any Schedule Issues  
– Discuss any Report Changes

2:00 pm – 2:45 pm  
**IT4 – Scorecards**  
Jackie Fuller, *Energy Northwest, Facilitator*

3:15 pm – 4:00 pm  
**IT5 – Printer Strategy**  
Kathleen Heffelfinger, *PPL*

4:00 pm – 5:00 pm  
**IT6 – Smart Devices in the Workplace**  
Cynthia McPhaul, *Oncor & Charlie Rater, CenterPoint Energy*

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**HYDRO FORUM**  
**Congress**

10:00 am – 10:30 am  
**Opening Remarks & Introductions**  
Jim Miller, *TVA*

10:30 am – 12:00 pm  
**Leading Performer Criteria for 2011 + Data**  
Chris Utracki, *OPG*  
Douglas Symes, *USACE*  
John Schuknecht, *PG&E*

1:00 pm – 2:45 pm  
**Capital Projects – Prioritization Methodology – All**

3:15 pm – 4:30 pm  
**Capital Investments Survey – Part Two**  
Denis Ferland, *Hydro Quebec*

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5:45 pm – 9:00 pm  
**DINNER BOWLING & KARAOKE**  
Bus departs for the High Ball from the hotel lobby at 5:45 pm
Tuesday, April 17

7:00 am – 12:00 pm  Registration | Balcony Alcove
7:00 am – 8:00 am  Breakfast | Atrium
8:00 am – 5:00 pm  Workshops

Fossil Forum
Austin

8:00 am – 9:00 am  Panel: Equipment Health Reporting
9:00 am – 9:45 am  Survey: Fossil Business Planning
10:15 am – 11:00 am  Capital Project Cost Escalation Forecast
11:00 am – 12:15 pm  Task Team Reports
                    Joint Session with Nuclear, Fossil and IT Committees | Longhorn

Risk Management
11:00 am – 11:15 am  R. Baker, Luminant
11:15 am – 12:15 pm  Margaret Zapalac
                     Director Risk Management
                     Texas A&M University

1:00 pm – 2:30 pm  The Future of Competitive Electricity Markets
                    Longhorn
                    Dr. David Spence, Professor of Law, Politics and Regulation,
                    University of Texas at Austin

3:00 pm – 4:00 pm  Safety Best Practice: NV Energy Lock-Out/Tag-Out
4:00 pm – 4:45 pm  Adopting & Using LEAN Principles in Power Generation
**CC/CT SESSION**

**Liberty Boardroom**

8:00 am – 9:00 am  
**CC/CT Open Forum & Database Q&A**

9:00 am – 9:45 am  
**Survey Development**  
– Combined Cycle Start-up Costs  
– 501F Outage Practices

10:15 am – 11:00 am  
**Survey: Workforce Strategies**

11:00 am – 12:00 pm  
**Survey Review & Discussion: Best Performer Criteria**

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**NUCLEAR FORUM**

**Lonestar**

8:00 am – 9:00 am  
**NC7 – NEI – Wall Street Briefing**  
*State of the Industry*  
David Bradish, *Nuclear Energy Institute*

9:00 am – 9:45 am  
**NC8 – Breakout Session**  
Vince Gonsalves, *Nuclear Committee Coordinator*

10:15 am – 11:00 am  
**NC9 – Top Industry Practice Award**  
Management Processes /Support Services  
*NextEra – TBD*

11:00 am – 12:15 pm  
**NC10 – Task Team Reports**  
Joint Session with Nuclear, Fossil & IT Committees  
*Longhorn*

**Risk Management**  
11:00 am – 11:15 am  
R. Baker, *Luminant*  
11:15 am – 12:15 pm  
Margaret Zapalac  
*Director Risk Management*  
*Texas A&M University*
3:00 pm – 3:30 pm  NC12 – Update on the Utility Impacts
Fukushima Incident
F. Joubert, EDF/BCG

3:30 pm – 4:15 pm  NC13 – Performance Metrics – Panel
Duke/Progress/TVA

04:15 pm – 05:00 pm  NC14 – Benchmarking Report
Phase 1 Implementation & Phase 2 Status
Chris Messer

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**T&D FORUM**

**Senate**

8:00 am – 9:00 am  Joint Session, Nuclear Committee
State of the Industry | Austin

9:00 am – 9:30 am  Document Learnings from Monday

9:45 am – 11:00 am  Open Forum – Field Force Productivity
BG&E, CenterPoint, Oncor, PSE&G

11:00 am – 12:00 pm  Storm Response Forecasting
Kenny Smith, ComEd

1:00 pm – 2:30 pm  General Session

2:30 pm – 3:15 pm  Success Stories

3:30 pm – 4:15 pm  Engineering/Design Survey Results
Jennifer Salazar, Oncor

4:15 pm – 5:00 pm  Current Concerns, Hot Topics, Wrap-up
IT FORUM
Executive Boardroom

8:00 am – 9:00 am  IT7 – ITIL & How it is Working
James Paris, TVA

9:00 am – 9:45 am  IT8 – Cloud Computing
Kathy Butler, LGE

10:15 am – 11:00 am  IT9 – Speed Topics – Group Discussion
  – Cyber Security
  – Data Center Update
  – Internet Access Policies
  – Cost Cutting Efforts

11:00 am – 12:15 pm  IT10 – Task Team Reports
Joint Session with Nuclear, Fossil and IT Committees
Longhorn

Risk Management
11:00 am – 11:15 am  R. Baker, Luminant
11:15 am – 12:15 pm  Margaret Zapalac
  Director Risk Management
  Texas A&M University

3:00 pm – 3:15 pm  IT12 – Emerging Issues – Group Discussion

3:15 pm – 4:00 pm  IT12 – Social Media/Networking Policies – All

4:00 pm – 5:00 pm  IT13 – Wrap-up & Next Steps
ITC Chairperson
HYDRO FORUM

Congress

8:00 am – 8:55 am  2011 Data Submission
Jeremy Bivona, HPC Database Administrator, OMC Data
Chris Utracki, OPG

08:55 am – 09:45 am  Data Collection Lessons Learned (QA) – Panel

10:15 am - 10:30 am  New Database Tools
Jeremy Bivona, HPC Database Administrator

10:30 am – 11:30 am  Statistical Analysis of Hydro Cost & Performance Data
Douglas Symes, USACE

03:00 pm - 03:45 pm  How is EUCG Data Used? What Other Metrics Do You Use? – All
David Sanna, USACE, Facilitator

03:45 pm – 04:30 pm  Maintenance KPIs
Rob Stone, NB Power
Dan Davis, USACE
Wednesday, April 18

7:00 am – 12:00 pm  Registration | Balcony Alcove

9:45 am – 10:15 am  Break/Check-out

9:00 am – 12:00 pm  Workshops

WEDNESDAY

7:00 am – 8:00 am  Breakfast | Atrium

12:00 pm – 1:00 pm  Lunch | Atrium

FOSSIL FORUM
Austin

8:00 am – 8:45 am  Survey Update:
FGD Design Basis & Cost

8:45 am – 9:45 am  Corrective Action/Communicating
& Assimilating “Lessons Learned”

10:00 am – 11:00 am  Panel: Leadership Training Programs
for Supervisors

11:00 am – 12:00 pm  Agenda Development

T&D
Senate

8:00 am – 9:00 am  Tentative Topic: Current State of Smart Grid

9:00 am – 10:00 am  Fall Agenda Planning
Robert Hollis, GTC

10:30 am – 11:00 am  T&D Committee Strategy & Direction
T&D Leadership

11:00 am – 11:30 am  Fall Agenda Review & Closing Comments

11:30 am – 12:00 pm  T&D Leadership Meeting
NUCLEAR FORUM
Lonestar

08:00 am – 09:45 am  NC15 – Breakout Teams Develop Action Plan & Presentation
10:15 am – 11:00 am  NC16 – Presentations
11:00 am – 12:00 pm  NC17 – Roundtable & Wrap Up
12:00 pm – 04:00 pm  NC18 – Nuclear Leadership Team Meeting

HYDRO FORUM
Congress

08:00 – 08:30 am  Automated Data Submission
David Sanna, USACE
08:30 – 09:00 am  Finalize the Best Practice(s) that will be presented at Fall meeting – All
09:00 - 09:45 am  HPC Administration Discussions
Jim Miller, TVA
10:15 – 11:00 am  Agenda Planning for Fall Workshop & Emerging Issues – All
11:00 – 11:30 am  Roundtable

IT FORUM
Executive Boardroom

8:00 am – 9:45 am  Officers Meeting – Plan Fall Meeting
JOIN US THIS FALL
SEPTEMBER 23-26, 2012
Denver, Colorado | Denver Marriott City Center