



March 19, 2014

On behalf of the Fossil Productivity Committee (FPC), we would like to invite you to the 2014 Fossil Outage Forum Workshop on June 23 – 25 at the Holiday Inn Charlotte Center City in Charlotte, North Carolina.

The workshop will provide a forum for outage management peers to exchange experiences, best practices, and ideas related to current and emerging issues associated with outage planning and execution.

The meeting will begin on the afternoon of Monday, June 23, followed by a “meet and greet” reception in the evening. Workshop sessions will continue the next morning and will adjourn at 12:00 noon on Wednesday, June 25. Plans for the agenda include

- Presentations of outage case studies
- A roundtable discussion of success stories and lessons learned
- Presentations on measuring productivity improvements and DTE Energy’s new quality program
- A review of the latest submittals to the Outage Metrics Database and recognition of top performers in outage management
- Panel discussions on outage scheduling, turbine/generator outages, and managing scaffolding during outages

The workshop registration fee for delegates from EUCG member utilities is \$285. The fee for delegates from non-member organizations is \$350. Registration includes meeting materials; the reception on June 23; and breakfast, lunch, and breaks while the workshop is in session. ***The deadline for workshop registration is Friday, June 6, 2014.***

A tentative workshop agenda and travel and accommodation information are included with this invitation. Links to information about hotel reservations and a downloadable workshop registration form can be found on the EUCG website ([www.eucg.org](http://www.eucg.org)).

**EUCG Fossil Productivity Committee**

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Plan your travel so that you can take full advantage of this opportunity for networking and information exchange. We look forward to welcoming you to Charlotte in June. If you have any questions or need any additional information, please feel free to contact Joyce Jackson at Cook-Jackson, Inc., by telephone at (512) 380-0878, by cell at (512) 965-0722, or by E-mail at [joyce@cookjackson.com](mailto:joyce@cookjackson.com).

Yours truly,

Tad Rose, DTE Energy  
Fossil Outage Forum Chairman

Keith Morrison, Omaha Public Power District  
Fossil Outage Forum Vice Chairman

Ed Taylor, Ohio Valley Electric Corporation  
Fossil Productivity Committee Chairman



## 2014 Fossil Outage Forum Workshop

June 23 – 25, 2014 • Charlotte, North Carolina

Travel & Accommodation Information

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### **Hotel Information:**

Holiday Inn Charlotte Center City  
230 North College Street  
Charlotte, North Carolina 28202

**Check-in:** 3:00 p.m.

**Check-out:** 12:00 noon

A block of rooms is reserved for workshop delegates at the rate of \$129 a night (single or double occupancy). A limited number of government-rate rooms are available on a first-come, first-served basis. To secure the workshop rate, ***you must make your reservation by Saturday, May 24, 2014.***

To reserve a room, call the hotel directly at (704) 335-5400, Monday through Friday between 8:00 a.m. and 5:00 p.m. EDT. You can also call the Holiday Inn Worldwide Reservation Offices toll-free at (800) 465-4329. Be sure to ask for a room in the EUCG room block.

The hotel is located in Charlotte's fashionable Uptown area. It offers an on-site fitness center, a rooftop track, an outdoor pool, and a business center. Complimentary high-speed wireless Internet access is available in guest rooms and in the lobby. The hotel has a restaurant and a cocktail lounge, and room service is offered from 6:30 a.m. – 10:00 p.m.

### **Transportation:**

**Airport:** The hotel is about eight miles from Charlotte Douglas Airport (CLT).

**Taxi:** Taxi service is available curbside, on the baggage claim level. An attendant is on duty to assist passengers from 6:45 a.m. – 12:15 a.m. A taxi from the airport to the hotel will cost about \$25.

**CATS Sprinter:** The Sprinter, a service of the Charlotte Area Transit System (CATS), provides a direct connection between CLT and Center City Charlotte. A link to additional information can be found on the Ground Transportation page on the CLT website ([www.charlotteairport.com](http://www.charlotteairport.com)).

**Shuttle Service:** Limousines, limousine sedans, and shuttle or van services are available by pre-arrangement between passenger and service provider. A list of providers is available on the CLT website.

**Rental Car:** CLT is currently served by eight car rental companies. Unless you plan to do some sightseeing, there's no need to rent a car. If you do drive, note that parking charges at the hotel are \$16.00 per day for self-parking and \$22.00 per day for valet parking.

### **Weather and What to Wear:**

Summer in Charlotte is warm and humid. Daytime high temperatures in June are typically in the mid- to high 80's, with temperatures dropping into the mid- to high 60's at night. The average monthly rainfall in June is about 4 inches.

Dress for the workshop is casual.

## 2014 Fossil Outage Forum Workshop

June 23 – 25 • Holiday Inn Charlotte Center City • Charlotte, North Carolina

### Workshop Schedule

Workshop sessions and breaks will take place in [meeting room TBA]. Meals will be served in [room TBA]. Dress for the workshop is casual.

#### Monday, June 23

9:00 a.m. – 12:00 noon	Workshop Registration
<b>12:00 noon – 1:00 p.m.</b>	<b><i>Lunch on your own</i></b>
1:00 – 1:15 p.m.	Welcome & Introductions – <i>Tad Rose, DTE Energy</i>
1:15 – 2:15 p.m.	Outage Case Study
2:15 – 3:00 p.m.	System-Level Outage Scheduling & Coordination – <i>Tennessee Valley Authority</i>
<b>3:00 – 3:30 p.m.</b>	<b><i>Break</i></b>
3:30 – 5:00 p.m.	Panel Discussion & Roundtable: Outage Scheduling
<b>6:00 – 8:00 p.m.</b>	<b><i>Reception</i></b>

#### Tuesday, June 25

7:00 – 8:00 a.m.	<b><i>Breakfast</i></b>
8:00 – 9:45 a.m.	Outage Metrics Database Results / Best Performer Recognition / Open Discussion – <i>Nickolas Privette, OVEC/IKEC</i>
<b>9:45 – 10:15 a.m.</b>	<b><i>Break</i></b>
10:15 – 12:00 noon	Panel Discussion & Roundtable: Managing Turbine / Generator Overhauls
<b>12:00 noon – 1:00 p.m.</b>	<b><i>Lunch</i></b>
1:00 – 2:00 p.m.	Measuring Productivity Improvements – <i>DTE Energy</i>
2:00 – 3:00 p.m.	Outage Case Study <u>OR</u> Outage Stakeholder Management <u>OR</u> Human Performance Initiative
<b>3:00 – 3:30 p.m.</b>	<b><i>Break</i></b>
3:30 – 5:00 p.m.	Panel Discussion & Roundtable: Managing Scaffolding During Outages

#### Wednesday, June 26

7:00 – 8:00 a.m.	<b><i>Breakfast</i></b>
8:00 – 9:00 a.m.	QA on Large Capital Projects
9:00 – 9:45 a.m.	Outage Success Stories & Lessons Learned
<b>9:45 – 10:15 a.m.</b>	<b><i>Break</i></b>
10:15 – 11:00 a.m.	Outage Success Stories & Lessons Learned – <i>Continued</i>
11:00 a.m. – 12:00 noon	Workshop Debrief / 2014 Agenda Development – <i>Tad Rose, DTE Energy</i>
<b>12:00 noon</b>	<b><i>Adjourn</i></b>