

**EUCG 2025 Spring Workshop**  
**April 27-30, 2025**

**Hilton St. Petersburg Bayfront**

**St. Petersburg, FL**

**Monday, April 28, 2025**

<b>Time Blocks</b>	<b>Session Title</b>
8:00 – 9:00 ET	<b><i>Breakfast</i></b>
<b>Time Block 1</b> 9:00 – 10:30 ET	<p>EUCG is delighted to welcome the following Keynote Speakers for our Spring 2025 General Session:</p> <p><b>Hans Jacob</b>, <i>Director of Renewable Business Development at Duke Energy</i>. Hans began his career with Duke Energy over 13 years ago after graduating from the University of Florida with a degree in Mechanical Engineering. He is responsible for leading Energy Storage development activities in Duke Energy's Florida and Midwest service territories and also supports the evaluation and development of Long Duration Energy Storage technologies across all jurisdictions. Hans will be giving EUCG Spring Workshop attendees a review of Duke's Energy Storage expansion plans, industry trends on technology &amp; adoption, and acceleration needs to serve large customer loads fast.</p> <p><b>Matt Crozat</b>, <i>Executive Director for Strategy and Policy Development at the Nuclear Energy Institute (NEI)</i>. At NEI, Matt is responsible for directing NEI efforts to identify policy initiatives that will improve economic viability of operating plants and enhance prospects for new plant construction. He also oversees analyses of nuclear industry cost performance and trends. Matt's keynote presentation will focus on how the role of nuclear energy will continue to evolve in response to energy demands rapidly escalating in recent years as datacenters, manufacturing and transportation have increasingly brought significant load increases to the grid.</p> <p>We will also have opening remarks from EUCG President, Andrew Campbell, Tennessee Valley Authority.</p>
10:30 – 11:00 ET	<b><i>Break</i></b>
<b>Time Block 2</b> 11:00-12:00 ET	<p><b>Session Title: NC1 – Introductions, General Business &amp; 2025 Strategic Plan Update</b> <b>Jeff Davis – DTE, Nuclear Committee Chair</b></p> <p>The EUCG Nuclear Committee is the industry source for member companies to exchange cost and staffing data; the Nuclear Committee is a key resource for nuclear business and finance professionals to network, share best practices and address key opportunities facing the nuclear industry. The EUCG Nuclear Committee Chair will update members with a current perspective of the EUCG Nuclear Committee, introduce the committee's Nuclear Leadership Team and outline provide updates for the 2025 year.</p>

<b>Time Block 3</b>  12:00 -12:45 ET	<b>Session Title: NC2 – Comprehensive Data Update, NIID Updates, Data Review Team</b> <b>Christine Messer – Nuclear Committee Database Manager</b>  Christine Messer will provide an update on the 2025 comprehensive data.
12:45 – 1:00 ET	<b>Nuclear Networking Opportunity</b>
1:00 – 2:00 ET	<b>Lunch</b>
<b>Time Block 4</b>  2:00 – 2:45 ET	<b>Session Title: NC3 – Nuclear Energy Institute (NEI) Industry Outlook</b> <b>Julianne McCallum and Jeff Britt, Nuclear Energy Institute</b>  Nuclear Energy Institute’s Julie McCallum and Jeff Britt will present NEI’s 2025 industry outlook. This session will focus on what’s new for the industry in 2025 including small modular reactor (SMR) deployment and data center integration. This session will include a special presentation with Energy Information Agency’s (EIA) Slade Johnson showcasing EIA’s recently published 2025 Energy Outlook.
2:45 – 3:00 ET	<b>Nuclear Networking Opportunity</b>
3:00 – 3:15 ET	<b>Break</b>
<b>Time Block 5</b>  3:15 – 4:00 ET	<b>Session Title: NC4 – Nuclear Production Tax Credits</b> <b>Barry Yeargin, Dominion and Matt Crozat, NEI</b>  The IRA’s nuclear production tax credits have the potential to sustain the existing US nuclear fleet and promote nuclear capacity growth through this decade and beyond. NEI’s Matt Crozat will update membership on recent progress towards the Internal Revenue Service (IRS) issuing their guidelines regarding the existing fleet’s eligibility for PTCs including “gross receipts.” Dominion’s Barry Yeargin will facilitate a discussion on the practical aspects of ensuring compliance with the “prevailing wage” requirements outlined in the IRA. This session will include discussion with EIA’s Slade Johnson and how EIA models the impact of PTCs in its forecasts.
4:00 – 4:15 ET	<b>Nuclear Networking Opportunity</b>
<b>Time Block 6</b>  4:15 – 5:00 ET	<b>Session Title: NC5 - Presentation of Nuclear Member Issues</b> <b>Barry Yeargin – Dominion</b>  Barry Yeargin will present the nuclear discussion topics submitted by members prior to the workshop. The request for topics was sent to each member company's Primary Representative and Management Sponsor. This is to present items only, with more detailed discussion to occur in further sessions. The process to collect, disseminate and resolve the major nuclear topics will be included in the NC13 and NC15 sessions.
<b>Time Block 6b</b>  5:00 – 5:15 ET	<b>Session Title: NC6 – Day One Wrap Up and Next Day Plan</b> <b>David Ward – Duke Energy</b>  Close the day's sessions with a wrap up and next day highlights.
6:00 -9:00 ET	<b>Monday Evening Networking Event</b>

**Tuesday, April 29, 2025**

<b>Time Blocks</b>	<b>Session Title</b>
8:00 – 9:00 ET	<b>Breakfast</b>
<b>Time Block 7</b>  9:00 – 9:45 ET	<b>Session Title: NC7 – Global Trade Outlook</b> <b>Julie McCallum, NEI</b>  NEI will cover recent events in the global trade outlook and related impacts on nuclear operating costs. This session will include a special presentation with Energy Information Agency's (EIA) Slade Johnson reviewing EIA's nuclear fuel survey and EIA's approach to modeling US tariff policy.
9:45 – 10:00 ET	<b>Nuclear Networking Opportunity</b>
<b>Time Block 8</b>  10:00 -10:45 ET	<b>Session Title: NC8 – Small Modular Reactor (SMR) database update</b> <b>Kimberly Loader, Ontario Power Generation</b>  Kimberly Loader will provide proposals to create and maintain an EUCG SMR construction database and recommendations for integrating an SMR operational database into EUCG Nuclear Committee's existing Nuclear Integrated Information Database (NIID).
10:45 -11:00 ET	<b>Nuclear Networking Opportunity</b>
11:00 – 11:15 ET	<b>Break</b>
<b>Time Block 9a</b>  11:15 – 12:00 ET	<b>Session Title: NC9 – TIP Award Winner</b> <b>Britany Robinson, Constellation</b>  NEI awarded Constellation its Top Innovative Practice (TIP) Workforce Award for Vemo Workforce Planning.
12:00 – 12:15 ET	<b>Nuclear Networking Opportunity</b>
<b>Time Block 9b</b>  12:15 – 1:00 ET	<b>Session Title: NC10 – Power BI and Data Visualization</b> <b>Ives Zaldumbide, PG&amp;E, Nuclear Committee Vice-Chair</b>  Members will demonstrate how they continue to leverage Power BI to improve business performance. (OPG metrics, PG&E dashboard, Bruce Power benchmarking)
1:00 – 2:00 ET	<b>Lunch</b>

<b>Time Block 10a</b>  2:00 – 3:00 ET	<b>Session Title: NC11 – Utility Service Alliance (USA)</b> <b>Shari Bella, USA</b>  Utility Service Alliance (USA) is a non-profit cooperative of nuclear plant operators that collaborate and pool resources and purchasing power to improve plant performance and economic benefits. Shari Bella will discuss with members USA supplier engagement initiatives and how USA supports its members to improve business performance.
3:00 – 3:15 ET	<b>Break</b>
<b>Time Block 10b</b>  3:15 – 4:00 ET	<b>Session Title NC12 – Nuclear Electric Insurance Limited (NEIL)</b> <b>Rob Lee, NEIL</b>  NEIL will provide members an update on value and insights they have received since becoming EUCG Nuclear Committee members in 2024.
<b>Time Block 11a</b>  4:00 - 4:30 ET	<b>Session Title: NC13 – Major Nuclear Issues and Recent Surveys</b> <b>Barry Yeargin</b>  This follow-up session to NC5 allows members to deep dive member issues and support resolving matters through the use of round-table discussions and possibly break out teams. This session also provides an opportunity to review recent survey results and add additional responses.
<b>Time Block 11b</b>  4:30 – 4:45 ET	<b>Session Title: NC14 – Day Two Wrap Up and Next Day Plan</b> <b>David Ward – Duke Energy</b>
4:45 – 5:45 ET	<b>Nuclear Leadership Team Meeting</b> <b>Nuclear Leadership Team members (only)</b>

**Wednesday, April 30, 2025**

<b>Time Blocks</b>	<b>Session Title</b>
8:00 – 9:00 ET	<b>Breakfast</b>
<b>Time Block 12</b>  9:00 – 10:00 ET	<b>Session Title: NC15 – Major Nuclear Issues/Next Steps Presentations by Breakout Teams</b> <b>Barry Yeargin - Dominion</b>  The Breakout Team Leads will present the findings and potential next steps for their respective issue. The attendees provide feedback on the presentations. The draft charters, if applicable, are provided to the Nuclear Chair for discussion with the Nuclear Leadership Team regarding disposition (resources, timelines etc.) at the Nuclear Leadership Team meeting.

<b>Time Block 13</b>  10:00 – 11:00 ET	<b>Session Title: NC16 – Fall Workshop Wrap-up &amp; Roundtable</b> <b>David Ward – Duke Energy</b>  Solicit member feedback on the workshop content and facilities; and officially close the workshop.
11:00 ET	<b><i>Workshop Adjourns</i></b>
<b>Time Block 15</b>  1:30 – 4:00 ET	<b>EUCG Board Meeting</b>

**Other presentation possibilities:**

- **Dominion:** SMRs, Columbia SMRs, Constellation CES
- **ICE** [open forum ask]