

EUCG 2025 Fall Workshop
September 21-24, 2025
The Westin Pittsburgh
Pittsburgh, Pennsylvania

Monday, September 22, 2025

Time Blocks	Session Title
8:00 – 9:00 ET	Breakfast
Time Block 1 9:00 – 10:30 ET	EUCG General Session Panel Discussion –
10:30 – 11:00 ET	Break
Time Block 2 11:00-12:00 ET	<p>Session Title: NC1 – Introductions, General Business & 2026 Strategic Vision Jeff Davis – DTE, Nuclear Committee Chair</p> <p>The EUCG Nuclear Committee is the industry source for member companies to exchange cost and staffing data; the Nuclear Committee is a key resource for nuclear business and finance professionals to network, share best practices and address key opportunities facing the nuclear industry. The EUCG Nuclear Committee Chair will update members with a current perspective of the EUCG Nuclear Committee, introduce the committee’s Nuclear Leadership Team and outline provide updates for the 2026 year.</p>
Time Block 3 12:00 -12:45 ET	<p>Session Title: NC2 – Comprehensive data update, NIID updates, Data Review Team Christine Messer – Nuclear Committee Database Manager</p> <p>Christine Messer will provide an update on the 2024 comprehensive data and plans for 2025 data surveys.</p> <p>[Discuss database security]</p>
12:45 – 1:00 ET	Networking time and attendee photo
1:00 – 2:00 ET	Lunch
Time Block 4 2:00 – 3:00 ET	<p>Session Title: NC3 – Presentation of Nuclear Member Issues Barry Yeargin – Dominion Energy</p> <p>Barry Yeargin will present the nuclear discussion topics submitted by members prior to the workshop. Each attendee will be bringing their top issue to the session. This is to present items only, with more detailed discussion to occur in further sessions. The process to collect, disseminate and resolve the major nuclear topics will be included in the NC13 and NC15 sessions.</p>
3:00 – 3:15 ET	Break
3:15 – 3:30 ET	Networking time

Time Block 5 3:30 – 4:15 ET	Session Title: NC4 – Vistra acquisition of Energy Harbor Kevin Keller, Vistra In 2024, Vistra finished its acquisition of Energy Harbor; both companies were members of EUCG Nuclear Committee. Vistra's Kevin Keller will discuss Vistra's lessons learned from the merger of these two nuclear operators and discuss Vistra's managed accurate and timely submission of the EUCG Nuclear Committee 2024 data surveys.
Time Block 6a 4:15 – 5:00 ET	Session Title: NC5 – Nuclear Data Library and SMR Cost Database Update Ives Zaldumbide, EUCG Marketing Director EUCG Marketing Director Ives Zaldumbide (PG&E) will provide membership with the marketing strategy to promote EUCG Nuclear Committee to existing plant owners, existing members with the potential to add new nuclear generation and potential new nuclear operators includes discussion on new Nuclear Data Library offerings and the SMR database policy updates.
Time Block 6b 5:00 – 5:15 ET	Session Title: NC6 – Day One Wrap Up and Next Day Plan Ives Zaldumbide, EUCG Marketing Director Close the day's sessions with a wrap up and next day highlights.
6:30 -9:00 ET	Monday Evening Networking Event

Tuesday, September 23, 2025

Time Blocks	Session Title
8:00 – 9:00 ET	Breakfast
Time Block 7 9:00 – 9:45 ET	Session Title: NC7 – Columbia Nuclear Generating Station Power Uprate Scott Todd, Energy Northwest Energy Northwest recently received approval to execute a \$700 million extended power uprate at Columbia Nuclear Generating Station. Scott Todd of Energy Northwest will discuss Columbia's planning and approval processes for such a project as well as discuss project controls and active management of the project to support on-time, on-budget project execution.
Time Block 8 9:45 -10:30 ET	Session Title: NC8 – Holtec Palisades Restart and SMR Deployment XXX – Holtec Palisades Nuclear Plant is the first nuclear power plant to restart commercial operations following the permanent cessation of operations. XXX of Holtec will present Holtec's journey from decommissioning to nuclear operator. Holtec will discuss how EUCG can support their efforts to improve Palisades business operations as well as discuss their plans to construct SMRs and how EUCG can support SMR deployment.

10:30 – 11:00 ET	<i>Nuclear Data Library Show & Tell: EUCG Nuclear Fuel Cost Accounting</i> – not quite a full session but allows us to talk without a presentation and can work in a break without actually going to break. Helps keep sessions after breakfast to 45 minutes
11:00 – 11:15 ET	Break
Time Block 9a 11:15 – 12:00 ET	Session Title: NC9 – Nuclear Energy Institute Costs in Context Julianne McCallum – Nuclear Energy Institute (NEI) Nuclear Energy Institute Julie McCallum of NEI will present NEI’s 2024 Costs in Context report and discuss NEI’s perspectives on cost trends within the U.S. commercial nuclear industry. [The new NRC?]
Time Block 9b 12:00 – 12:45 ET	Session Title: NC10 – Westinghouse XX Westinghouse Electric George Westinghouse founded the Westinghouse Electric Company in Pittsburgh in 1886. XX of Westinghouse Electric will walk members through Westinghouse’s history in Pittsburgh, how Westinghouse’s A/C transmission system took over the world and the current state of Westinghouse’s business. [not a commercial] [if not WEC, then I can do a Gen IV]
12:45 – 1:00 ET	Networking time
1:00 – 2:00 ET	Lunch
Time Block 10a 2:00 – 2:30 ET	Session Title: NC11 – Artificial Intelligence in support of Rate Cases Jeff Davis – DTE Energy Jeff Davis provides an update on DTE’s efforts to automate the audit and discovery process in electric rate cases. During a typical rate case, intervenors (customers contesting a rate change) ask DTE thousands of questions – most are actually similar to questions asked in prior rate cases. Can AI improve discovery response time, provide accurate responses and be consistent with past filings?
Time Block 10b 2:30 – 3:00 ET	Session Title NC12 – Power BI??? ?? – ???? XXX [just need 1? For a 30 minute presentation] [or I can talk about capital policy and assigning accounts at equipment-level]
3:00 – 3:45 ET	<i>Nuclear Data Library Show & Tell: Long Range Planning processes</i> – not quite a full session but allows us to talk without a presentation and can work in a break without actually going to break. Helps keep sessions after breakfast to 45 minutes
3:45 – 4:00 ET	Break
Time Block 11a 4:00 - 4:30 ET	Session Title: NC13 – Major Nuclear Issues and Recent Surveys Barry Yeargin – Dominion Energy This follow-up session to NC3 allows members to deep dive member issues and support resolving matters through the use of round-table discussions and possibly break out teams. This session also provides an opportunity to review recent survey results and add additional responses. [Tariff survey],[Org chart survey]

Time Block 11b 4:30 – 4:45 ET	Session Title: NC14 – Day Two Wrap Up and Next Day Plan Ives Zaldumbide, EUCG Marketing Director
4:45 – 5:45 ET	Nuclear Leadership Team Meeting Nuclear Leadership Team members (only)

Wednesday, September 24, 2025

Time Blocks	Session Title
8:00 – 9:00 ET	<i>Breakfast</i>
Time Block 12 9:00 – 10:00 ET	Session Title: NC15 – Major Nuclear Issues/Next Steps Presentations by Breakout Teams Barry Yeargin – Dominion Energy The Breakout Team Leads will present the findings and potential next steps for their respective issue. The attendees provide feedback on the presentations. The draft charters, if applicable, are provided to the Nuclear Chair for discussion with the Nuclear Leadership Team regarding disposition (resources, timelines etc.) at the Nuclear Leadership Team meeting.
Time Block 13 10:00 – 11:00 ET	Session Title: NC16 – Fall Workshop Wrap-up & Roundtable Ives Zaldumbide, EUCG Marketing Director Solicit member feedback on the workshop content and facilities; and officially close the workshop.
11:00 ET	<i>Workshop Adjourns</i>
Time Block 15 1:30 – 4:00 ET	EUCG Board Meeting

Other presentation possibilities: